NAM Policy Committee Structure

BOARD OF DIRECTORS AND EXECUTIVE COMMITTEE 2011-12

Mary Andringa, Chair
President & Chief Executive Officer,
Vermeer Corporation

Board Level Energy and Resourses Policy Committee

John Lundgren, Chair
Stanley Black & Decker, Inc.

- **Environmental Quality Subcommittee**
  Craig Wolfson, Chair
  The Clorox Company
- **Energy and Natural Resources Subcommittee**
  Steve Leer, Chair
  Arch Coal, Inc.

Board Level Infrastructure, Legal and Regulatory Policy Committee

Kirk Liddell, Chair
Irex Corporation

- **Transportation and Infrastructure Subcommittee**
  Jonathan Miller, Chair
  Volvo Group North America
- **Regulatory Policy Subcommittee**
  Pat Casano, Chair
  General Electric Company
- **Legal Policy Subcommittee**
  Dan Steen, Chair
  Owens-Illinois, Inc.

Board Level Human Resources Policy Committee

Chip McClure, Chair
ArvinMeritor, Inc.

- **Education and Workforce Subcommittee**
  Sandra Westlund-Deenihan, Ch.,Quality Float Works, Inc.
- **Employment and Labor Subcommittee**
  Bruce Clarke, Chair
  Capital Associaed Industries
- **Health Care Subcommittee**
  Megan Ivory Carr, Chair
  3M Company

Board Level International Economic Affairs Policy Committee

David Hoover, Chair
Ball Corporation

- **International Trade Policy Subcommittee**
  Greg Slater, Chair
  Intel Corporation
- **International Investment and Finance Subcommittee**
  Scott Miller, Chair
  Procter & Gamble
- **Export Controls Subcommittee**
  Del Renigar, Chair
  General Electric Company

Board Level Tax, Technology & Domestic Economic Policy Committee

Walter Galvin, Chair
Emerson

- **Tax and Budget Policy Subcommittee**
  Vacant, Chair
- **Corporate Finance and Management Subcommittee**
  Vacant, Chair
- **Technology Policy Subcommittee**
  Eric Reed, Chair
  Verizon

NATIONAL ASSOCIATION OF Manufacturers

Effective January 2012